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NHS Corby Clinical Commissioning Group Governing Body Meeting – 26 August 2014

Title: Healthier Northamptonshire Programme Update

Number: CCG-14-65

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Purpose / Summary:

- To update the meeting on Healthier Northamptonshire.
- Key points to note:
 - Strategic plans have been submitted at the end of June.
 - All Boards meeting took place on 29th July, providing total commitment to the collaborative partnership and the delivery of aligned strategic plans.
 - Proof of Concept work has started on developing the building blocks underpinning the agreed vision. This will inform a single submission to the Health Regulators in September, aligned to the BCF submission.
 - Whilst these proposals are being submitted work is continuing on the initial priority projects and other initiatives. Good progress is being made.

Relevance to Strategic Delivery:

		Strategic Priorities		
		Care Closer to Home	Reconfiguration of Hospital Services	The establishment of a credible and accountable, fit for purpose statutory organisation
Strategic Objectives	To develop and implement an out of hospital strategy <input checked="" type="checkbox"/>	To commission high quality evidence based services <input checked="" type="checkbox"/>	To comply with all statutory duties and achieve full authorisation <input checked="" type="checkbox"/>	
	Develop capacity and capability in primary and community care <input checked="" type="checkbox"/>	To implement the outputs from the Healthier Together programme <input checked="" type="checkbox"/>	To ensure high quality services through increased clinical and managerial leadership <input checked="" type="checkbox"/>	
			To deliver all national and local targets <input type="checkbox"/>	
			To work with member practices, public, patients and partners to commission efficient and effective services within budget <input type="checkbox"/>	
		Not Applicable to Strategic Delivery <input type="checkbox"/>		

Recommendations:

The Corby Clinical Commissioning Group Governing Body is asked to:

- Note the report

Appendix:

- Progress Report attached

Progress Update (since last report to Governing Body in June)

1. Challenged health economy update

Since the last update in June, work has continued by health and social care partner organisations in Northamptonshire on a strategic plan to achieve clinical and financial sustainability. This plan responds to the challenges set out through the Challenged Healthcare Economies (CHE) project that was initiated in February this year. Following this work, Providers and Commissioners submitted their 5 year strategic plans at the end of June.

An agreed vision underpins the all the strategic plans submitted by the Partners to address the challenge over the next 5 years. This vision has been shaped with clinical assistance and executive buy-in from all Partners.

The key building blocks to transforming health and social care are common across all Partners, and are:

1. Delivering a step-change in the way services are commissioned and delivered out of hospital. By ensuring care is more focussed on the patient, we can deliver the most appropriate treatment in the right setting, ensuring standards are met and improving community well being and aiding recovery
2. To enable this change in out of hospital, we will integrate health and social care, supported by the Better Care Fund (BCF)
3. Delivering Clinical Collaboration between Kettering and Northampton General Hospitals. We are committed to meeting accepted standards of care, through making best use of our collective resources, for example seven day working and improved access to clinical services
4. Achieve demanding, but realistic efficiency improvements in all providers, across health and social care; driving down inefficiencies and spending the tax pound more effectively on your behalf
5. Collaborating to manage resources jointly across organisations; exploring opportunities for delivering greater efficiencies in the way we delivery our support services.

2. All Board meeting on 29th July

At the All Boards meeting on 29th July, total commitment was given by all the health and social care Partners to work together to deliver a sustainable health and social care system, for the benefit of our patients and public.

3. Proof of concept submission

Partners' immediate priority is to deliver robust proposals on each of these building blocks. This will take the form of a single 'proof of concept' report for submission to the Health Regulators, for their review in September, aligned to the date of the BCF submission. This submission will also include:

- Revised governance arrangements for programme implementation, involving partners from across health and social care, patients, public and voluntary sectors
- A high level implementation plan which combines the vision for Northamptonshire to 2019, which will support patients, public and the voluntary sectors to have their say and help shape our plans.

4. Ongoing work

Whilst these Proof of Concept proposals are being developed, work on the agreed priority projects and other initiative continues. This includes:

- Increasing the uptake of flu vaccination amongst the 'at risk' groups (elderly, infants and those with cardio-respiratory conditions)
- Enabling timely discharge from hospitals. We are on the verge of putting in place domiciliary care placements, enablement support, intermediate care support and an integrated discharge team. All coordinated through a single provider, this will allow us to take ownership on reducing the number of discharges that are delayed and limiting returns to hospital through effective post-hospital care
- Supporting the appropriate use of A&E with additional capacity and public education. Running the DNA campaign ('Did Not Attend') for non-arrival for pre-booked GP appointments, aimed specifically at the public is currently underway. 10,707 missed appointments in May 2014 across Northamptonshire demonstrate a significant strain on already over-stretched system at a time when the number one concern for people is seeing their doctor. By asking people to cancel those sessions when they are not needed, we release more time for those patients that do. A simple call can help give back one appointment in every five!
- Creating lead provider arrangements for Stroke, Vascular, Musculo-skeletal care, Children & Young People services, Ear Nose and Throat and Oncology to co-ordinate care across the system

Good progress has been made on the agreed priority projects, a high-level update is provided below:

Programme/Project	Summary
Acute Hospital Liaison Psychiatry Service	Service specification currently being reviewed with improvements to be finalised shortly. The 'Go-live' is anticipated in September 2014.
Primary Care Streaming	The pilot project underway. With the 'Invitation to Tender' to be published in August, 'Go-live' is anticipated later this year (October 2014).
Quality Discharge	Plans are being developed by end September 2014, for an integrated discharge team to provide a single point of access for ongoing care, post discharge from hospital. They will use a single trusted assessment across all services.
Joint Commissioning of Health & Social Care	Options appraisal commissioned and underway. Options appraisal recommendation, due end Aug, will inform next steps
Care Closer to Home	Projects at various stages. Some require scope clarification. Alignment to OOH strategy and Proof of Concept work required.

Frail & Elderly model	Test and Learn project ongoing. MRET proposal now approved for frail elderly, to provide £450k until the end of March 2015. Post Implementation Review to be completed to inform next steps. Alignment to OOH strategy and Proof of Concept work required.
End of Life	Draft End of Life Strategy in place. Stakeholder engagement underway to develop and refine the strategy. Once finalised, a Programme Brief will be completed. Alignment to OOH strategy and Proof of Concept work required.
Seven Day Services	Scoping programme. Working groups established at each hospital site to supply details. NCC staff can already work 7 days in the hospital. Next step for NCC is to extend via community. Out of Hospital Proof of Concept work will inform.
Prevention	Projects at various stages. An 'Invitation to tender' was published in June for the Adult Wellbeing Service (Community Wellbeing Hubs) The contract award is expected in late 2014 with change and improvements implemented in April 2015. Project plans in place for tobacco control strategy, falls prevention strategy & increasing flu/PPV vaccinations.

Dale Squire
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7th August 2014